

# UNAUDITED FINANCIAL STATEMENTS

## FOR THE HALF YEAR ENDED 30 JUNE 2018

The Directors of Dairibord Holdings Limited hereby announce the Group's unaudited financial results for the six-months ended 30 June 2018.



**Dairibord Holdings**  
More Than Just Milk

*Nutritious Foods and Beverages for the Sustenance of Good Health*

### CHAIRMAN'S STATEMENT

#### INTRODUCTION

I am pleased to present the Group results for the six months ended 30 June 2018.

The Group recorded an improved performance over prior year, notwithstanding the challenging operating environment. Foreign currency driven demand-supply gaps constrained the Group's ability to realise the benefits of growing demand in the economy.

#### OPERATING ENVIRONMENT

Aggregate demand strengthened compared to last year driven by improved performance in the agriculture and mining sectors of the economy. However, foreign currency constraints worsened during the period under review with direct and indirect impact on the supply of raw materials and input prices. Total costs increased by 13% against a volume increase of 6%, reflecting the rising cost of inputs. The increase in costs against constrained capacity to adjust selling prices, affected profitability.

#### GROUP PERFORMANCE

##### Raw Milk Intake

Group raw milk intake for the first six months of the year was 12% up on same period in 2017. The improved intake benefited from the enhanced milk supply strategy which is anchored on recruitment of more farmers, herd growth and productivity improvement at farm level. The growth in milk intake will benefit market share for the liquid milks category and reduce dependence on imported milk powders, which are expensive and difficult to secure given the prevailing foreign currency constraints.

##### Volumes and revenue

The Group achieved a revenue of \$50.872 million, 15% above H1 2017 while volumes grew by 6% to 41.002 million litres. Volumes of high value lines like condiments, ice creams and cartonised Fun and Fresh recorded significant growth over prior period. Demand was firm across all categories, however, growth in volumes sold was constrained by supply challenges for both packaging and raw materials for the majority of the Group's product lines.

Export revenues grew by 15% to \$0.616 million contributing towards meeting the Group's foreign currency requirements. This remains low compared to monthly foreign currency requirements. Initiatives put in place to grow exports are anticipated to increase the contribution of exports to Group revenues going forward.

##### Profitability

The business achieved an operating profit of \$0.720 million, a 239% improvement over last year. Profit for the period improved to \$0.270 million from a loss of \$0.845 million, which included non-recurring restructuring costs of \$0.867 million.

Key issues to note during the reporting period were:

- Significant increases in prices of inputs. While volumes sold grew by 6%, the cost of materials increased by 21%. Compared to the same period last year, the average raw and packaging material prices increased by 15%.
- The increase in overheads was contained at 3%. The restructuring undertaken in 2017 enabled the business to effectively deal with overhead costs despite increasing cost push pressures.
- Depressed performance by Dairibord Malawi resulted in a loss for the period of \$0.293 million.

##### Cash generation

Net cash outflow from operations improved to \$0.765 million from prior period outflow of \$1.253 million, on account of improved operating performance and collections. However, tightening of trade terms by suppliers and investment in inventories negated the overall cash flow performance.

##### OUTLOOK

Sustained economic growth is anticipated in the outlook. However, foreign currency constraints are expected to continue, presenting significant risks on product supply and cost of inputs. It is anticipated that the general elections held on 30 July will allow the country to focus on economic growth initiatives which will also benefit the dairy industry.

The business anticipates a significantly better second half in line with the cyclical nature of the operations, supported by increased raw milk intake and import substitution initiatives to reduce the forex bill. Improved efficiencies across the value chain will optimise savings from the new business model implemented in 2017.

##### DIVIDEND DECLARATION

In light of the performance of the business and the need to support working capital requirements, the board has resolved that no dividend be declared for the six months ended 30 June 2018.

##### APPRECIATION

On behalf of the Board, I extend our sincere appreciation to Dr L. L. Tumba for his wise counsel during his term of office, my fellow board members for the active participation, management, staff and all our stakeholders for the continued support.

#### J. Sachikonye

Chairman

August 2018

### FINANCIAL HIGHLIGHTS

	15%	↑
Revenue	15%	↑
Earnings before depreciation, amortisation, interest and tax	18%	↑
Operating profit	239%	↑
Earnings attributable to owners of the parent	147%	↑
Net cashflows from operating activities	39%	↑
Raw milk intake	12%	↑
Volume sold	6%	↑

### ABRIDGED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2018

	30 June 2018	31 Dec 2017
	UNAUDITED	AUDITED
<b>Assets</b>		
<b>Non-current assets</b>		
Property, plant and equipment	40,078,977	42,200,715
Intangible assets	407,289	455,643
Deferred tax asset	-	26,174
	40,486,266	42,682,532
<b>Current assets</b>		
Inventories	12,903,249	12,119,852
Prepayments	2,009,916	1,553,843
Trade and other receivables	9,134,937	10,043,187
Cash and cash equivalents	3,416,883	5,819,110
	27,464,985	29,535,992
<b>Total assets</b>	<b>67,951,251</b>	<b>72,218,524</b>
<b>Equity and liabilities</b>		
<b>Equity</b>		
Share Capital	35,800	35,800
Share Premium	1,379,664	1,379,664
Non-distributable reserves	24,318,766	24,318,766
Retained earnings	19,379,880	19,733,297
Equity attributable to owners of the parent	45,114,110	45,467,527
Non-controlling interest	(140,648)	(47,908)
<b>Total equity</b>	<b>44,973,462</b>	<b>45,419,619</b>
<b>Non-current liabilities</b>		
Interest-bearing borrowings	2,100,303	3,831,399
Deferred tax liability	5,509,780	5,422,557
Deferred income	310,070	218,908
	7,920,153	9,472,864
<b>Current liabilities</b>		
Trade and other payables	9,906,364	13,277,541
Interest-bearing borrowings	4,039,206	3,953,308
Income tax payable	13,936	5,859
Bank overdraft	1,098,130	89,333
	15,057,636	17,326,041
<b>Total liabilities</b>	<b>22,977,789</b>	<b>26,798,905</b>
<b>Total equity and liabilities</b>	<b>67,951,251</b>	<b>72,218,524</b>

### GROUP STATEMENT OF COMPREHENSIVE INCOME

For The Six Months Ended 30 June 2018

	6 months ended 30 Jun 18	6 months ended 30 Jun 17	12 months ended 31 Dec 17
	UNAUDITED	UNAUDITED	AUDITED
<b>Revenue</b>	<b>50,872,412</b>	<b>44,354,848</b>	<b>103,147,437</b>
<b>Earnings before depreciation, amortisation, interest and tax</b>	<b>3,454,532</b>	<b>2,934,712</b>	<b>9,521,690</b>
Depreciation and amortisation	(2,734,518)	(2,722,501)	(5,463,478)
<b>Operating profit</b>	<b>720,014</b>	<b>212,211</b>	<b>4,058,212</b>
Restructuring costs	-	(865,509)	(847,379)
<b>Profit / (loss) before interest and tax</b>	<b>720,014</b>	<b>(653,297)</b>	<b>3,210,839</b>
Finance income	41,207	37,963	72,012
Finance costs	(313,682)	(460,485)	(811,927)
<b>Profit / (loss) before tax</b>	<b>447,539</b>	<b>(1,075,819)</b>	<b>2,470,924</b>
Income tax (expense)/credit	(177,695)	230,506	(1,115,957)
<b>Profit / (loss) for the period</b>	<b>269,844</b>	<b>(845,313)</b>	<b>1,354,967</b>
<b>Other comprehensive income:</b>			
Other comprehensive income for the period, net of tax	-	(1,275)	-
<b>Total comprehensive income for the period</b>	<b>269,844</b>	<b>(846,588)</b>	<b>1,354,967</b>
<b>Profit / (loss) attributable to:</b>			
Owners of the parent	362,584	(773,236)	1,609,810
Non-controlling interest	(92,740)	(72,077)	(254,843)
	<b>269,844</b>	<b>(845,313)</b>	<b>1,354,967</b>
<b>Total comprehensive income / (loss) attributable to:</b>			
Owners of the parent	362,584	(774,108)	1,609,810
Non-controlling interests	(92,740)	(72,480)	(254,843)
	<b>269,844</b>	<b>(846,588)</b>	<b>1,354,967</b>
<b>Earnings / (loss) per share (cents)</b>			
Basic	0.10	(0.22)	0.45
Diluted	0.10	(0.22)	0.45
Headline	0.10	0.03	0.69
Shares in issue and weighted average number of shares	358,000,858	358,000,858	358,000,858

### GROUP STATEMENT OF CASH FLOWS

For The Six Months Ended 30 June 2018

	30 June 2018	30 June 2017
	UNAUDITED	UNAUDITED
<b>Operating activities:</b>		
Profit / (loss) before tax	447,539	(1,075,819)
Non-cash items	2,693,630	2,802,939
Working capital movement	(3,779,081)	(2,666,838)
Finance income	41,207	(37,963)
Income tax paid	(86,232)	(75,379)
<b>Net cash outflow from operating activities</b>	<b>(765,351)</b>	<b>(1,253,060)</b>
<b>Investing activities:</b>		
Additions to property, plant and equipment	(543,941)	(930,587)
Grant received	102,074	-
Proceeds from sale of property, plant and equipment and assets classified as held for sale	101,261	226,993
Finance income	41,207	37,963
<b>Net cash outflows from investing activities</b>	<b>(299,399)</b>	<b>(665,631)</b>
<b>Net cash outflow before financing activities</b>	<b>(1,064,750)</b>	<b>(1,918,691)</b>
<b>Financing activities:</b>		
Net movement in borrowings	(1,650,672)	(429,499)
Dividend paid	(695,602)	-
<b>Net cashflows from financing activities</b>	<b>(2,346,274)</b>	<b>(429,499)</b>
Decrease in cash and cash equivalents	(3,411,024)	(2,348,190)
Effects of exchange rate changes	-	(156)
Cash and cash equivalents at beginning of period	5,729,777	2,734,971
<b>Cash and cash equivalents at the end of period</b>	<b>2,318,753</b>	<b>386,625</b>

### ABRIDGED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For The Six Months Ended 30 June 2018

	Share Capital	Share Premium	Non-distributable reserves	Retained earnings	Total	Non-controlling interests	Total equity
	US\$	US\$	US\$	US\$	US\$	US\$	US\$
<b>As at 1 January 2018</b>	<b>35,800</b>	<b>1,379,664</b>	<b>24,318,766</b>	<b>19,733,297</b>	<b>45,467,527</b>	<b>(47,908)</b>	<b>45,419,619</b>
Profit / (loss) for the period	-	-	-	362,584	362,584	(92,740)	269,844
Other comprehensive income	-	-	-	-	-	-	-
<b>Total comprehensive income/(loss)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>362,584</b>	<b>362,584</b>	<b>(92,740)</b>	<b>269,844</b>
Dividend	-	-	-	(716,001)	(716,001)	-	(716,001)
<b>As at 30 June 2018</b>	<b>35,800</b>	<b>1,379,664</b>	<b>24,318,766</b>	<b>19,379,880</b>	<b>45,114,110</b>	<b>(140,648)</b>	<b>44,973,462</b>
<b>30 June 2017</b>							
<b>As at 1 January 2017</b>	<b>35,800</b>	<b>1,379,664</b>	<b>24,473,623</b>	<b>17,968,630</b>	<b>43,857,717</b>	<b>206,935</b>	<b>44,064,652</b>
Loss for the period	-	-	-	(773,236)	(773,236)	(72,077)	(845,313)
Other comprehensive income	-	-	(872)	(872)	(872)	(403)	(1,275)
<b>Total comprehensive income/(loss)</b>	<b>-</b>	<b>-</b>	<b>(872)</b>	<b>(773,236)</b>	<b>(774,108)</b>	<b>(72,480)</b>	<b>(846,588)</b>
<b>As at 30 June 2017</b>	<b>35,800</b>	<b>1,379,664</b>	<b>24,472,751</b>	<b>17,195,394</b>	<b>43,083,609</b>	<b>134,455</b>	<b>43,218,064</b>

### NOTES TO THE FINANCIAL STATEMENTS

**1. Basis of preparation**  
These abridged financial statements are based on the statutory records that are maintained under the historical cost convention, except for land and buildings that have been measured at fair value. The financial statements are presented in United States Dollars (US\$).

**2. Significant accounting policies**  
The accounting policies adopted are consistent with those of the previous period except for the effects of the adoption of IFRS 9-Financial Instruments and IFRS 15-Revenue, whose effective date was 1 January 2018. The Group elected the modified approach in applying IFRS 9 and made a reassessment of the adequacy of the allowance for credit losses as at 31 December 2017 which was found to be adequate and therefore no adjustment has been made to opening retained earnings. In applying IFRS 15, the Group restated the revenue for the period ended 30 June 2017 by making a reclassification from expenses to revenue as follows:

	US\$
As previously reported	44,629,950
IFRS 15 adjustment-customer rebates	(275,102)
Restated amount	44,354,848

**3. Segment information**  
The Group is currently organised into business units for management purposes. The Group has 4 operating segments which management uses to monitor performance and inform decision making and these are:

	Manufacturing - Zimbabwe	Manufacturing - Malawi	Properties	Corporate Services	Inter segment eliminations	Group US\$
	US\$	US\$	US\$	US\$	US\$	US\$
<b>Six months ended 30 June 2018</b>						
<b>Revenue</b>						
- External customers	49,444,421	1,393,595	34,396	-	-	50,872,412
- Inter-segment	616,032	33,270	332,076	-	(981,378)	-
	<b>50,060,453</b>	<b>1,426,865</b>	<b>366,472</b>	<b>-</b>	<b>(981,378)</b>	<b>50,872,412</b>
<b>Results</b>						
Depreciation and amortisation	2,455,078	73,064	165,533	40,843	-	2,734,518
Operating profit / (loss)	1,248,260	(172,158)	209,580	(564,869)	-	720,014
Segment assets	48,890,007	2,757,157	24,066,853	58,232,834	(65,995,600)	67,951,251
Segment liabilities	25,199,791	3,202,246	621,859	10,741,757	(16,787,864)	22,977,789
Capital expenditure	540,058	-	-	3,883	-	543,941

	30 June 2018	31 Dec 2017
	UNAUDITED	AUDITED
<b>Six months ended 30 June 2017</b>		
<b>Revenue</b>		
- External customers	43,063,466	1,246,564
- Inter-segment	107,823	332,076
	<b>43,171,089</b>	<b>1,246,564</b>
<b>Results</b>		
Depreciation and amortisation	2,278,826	38,631
Operating profit / (loss)	904,189	(230,399)
Restructuring costs	(428,626)	-
Segment assets	50,038,011	1,599,118
Segment liabilities	42,049,231	1,173,630
Capital expenditure	855,022	74,665

**4. Trade and other payables**  
Trade payables 6,359,243 10,298,648  
Payroll accruals 855,331 749,544  
Other payables 2,691,790 2,229,349  
**9,906,364 13,277,541**

**5. Grant received**  
Dairibord Malawi received a grant of \$102,074 during the period towards the cost of a carton filling and packing machine acquired in 2017. The amount will be amortised over the useful life of the machine.

**6. Depreciation and amortisation charge**  
**2,734,518 2,549,065**

**7. Capital expenditure**  
**543,941 930,587**

**8. Interest bearing borrowings**

	Current utilisation		short term portion		long term portion		
	US\$	US\$	US\$	US\$	US\$	US\$	All in cost and security
	30-Jun-18	31-Dec-17	30-Jun-18	31-Dec-17	30-Jun-18	31-Dec-17	
Bank loans-long term	4,640,913	6,119,893	3,721,556	3,513,351	919,356	2,606,532	8%-10.5%; Land & buildings
Vendor loan 1-long term	738,386	880,217	168,000	285,559	570,386	594,658	8%; Unsecured
Vendor loan 2-long term	438,282	438,282	-	-	438,282	438,282	14%; Machinery financed
Bank loan-short & long term (Malawi Kwacha denominated)	321,928	346,325	149,650	154,398	172,279	191,927	33%; An all asset debenture on movable assets
	<b>6,139,509</b>	<b>7,784,707</b>	<b>4,039,206</b>				